

OFFICE OF  
F.E. STEINMEYER III  
CIRCUIT JUDGE  
SECOND JUDICIAL CIRCUIT

TELEPHONE  
(904)488-6525

LEON COUNTY COURTHOUSE  
TALLAHASSEE, FLORIDA 32301



October 11, 1991

TO WHOM IT MAY CONCERN:

RE: Alan Kalmanoff

Mr. Kalmanoff was retained by Leon County, Florida, as a consultant to advise with regard to problems arising from jail overcrowding which had resulted in litigation filed by the State of Florida, Department of Corrections, against Leon County. At that time I was in private practice representing Leon County and had very close, continuing contact with Mr. Kalmanoff and his staff.

Mr. Kalmanoff understood the problems, cooperated with all those involved and produced a very detailed and complete report. I was very impressed by his ability to work with the competing interests and to recognize the delicate relationships that were involved in working out an accommodation of the problems.

He worked very well with those involved and developed close friendships with several of those, some of whom were judges and other constitutional officers.

We were well satisfied with his performance and would recommend him without hesitation.

Sincerely,

A handwritten signature in black ink, appearing to be "F. E. Steinmeyer III", written over a horizontal line.

F. E. STEINMEYER III  
Circuit Judge

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