

City and County of San Francisco:

Office of City Attorney



Louise H. Renne,
City Attorney

Dennis Aftergut
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July 9, 1991

Re: Institute for Law and Policy Planning (ILPP)

To Whom It May Concern:

Between October 1990 and May 1991, the Institute for Law and Policy Planning (ILPP) assisted the City and County of San Francisco in developing a Jail Overcrowding Plan. ILPP did an outstanding job under difficult circumstances, and I commend their services to others with a need to reduce their jail population.

ILPP brings a number of strengths to its work. First, they apply an organized, step-by-step approach to the problem. Beginning with an analysis of causes, they proceed to develop solutions and then a plan based on these solutions. Their process is a good one.

Second, their experience in jail problems is substantial. This experience means they understand jail issues quickly and work efficiently.

Third, ILPP is committed to the goal of reducing jail populations. Unlike many consultants, achieving the goal is more than a contractual responsibility for ILPP. As result, they go the extra mile, and dedicate themselves fully to obtaining a successful result.

ILPP is not perfect. Their commitment to achieving maximum results is occasionally interpreted by some as advocacy. Whether viewed as advocacy or leadership, however, ILPP's services produced a first in our City: a jail overcrowding plan upon which all our criminal justice officials agreed.

In sum, I recommend ILPP to any government entity faced with the need to plan for reduction in its jail population.

Very truly yours,

LOUISE H. RENNE
City Attorney

A handwritten signature in cursive script, appearing to read "D. Aftergut".

DENNIS AFTERGUT
Chief Assistant
City Attorney