

City of Marina

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March 8, 2002

Dr. Alan Kalmanoff
Executive Director
Institute for Law and Policy Planning
2613 Hillegass Ave.
Berkeley, CA 94704

Re: Letter of Appreciation

Dear Kal:

As you know, the city received a State CDBG planning and technical assistance grant to complete a demand study for a youth camp that would provide lodging for potentially 700 youth in former Fort Ord barracks. The study required doing research on similar type projects throughout northern California, gathering pertinent demographic data, and conducting surveys/focus groups with potential users. The project had a very short time line and required concentrated effort on ILPP's part to complete the project within the grant deadline.

The City of Marina would like to extend their appreciation to both you and Pat Bradley for the excellent job ILPP did on the Marina Youth Services Activity Center (MYSAC) Demand Study. The proposed \$17 million MYSAC project required your firm to become quickly knowledgeable about the Marina community, contact similar facilities and potential users, and complete an in depth analysis of the cost effectiveness of the proposed plan. Your firm's analysis has provided the city with a solid base to project future plans relative to the MYSAC project.

Sincerely,

A handwritten signature in black ink, appearing to read "Carole Shannon". The signature is fluid and cursive, with a large initial "C".

Carole Shannon
Housing and Economic Development Director