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**SHERIFF Eddie Boone**

LEON COUNTY POST OFFICE BOX 727  
TALLAHASSEE, FLORIDA 32302

7 November 1988

To Whom It May Concern:

The Leon County Board of County Commissioners contracted with Dr. Alan Kalmanoff to do Phase I of a planned four-phase study of Leon County's current and future jail needs. Phase I was an analysis of all facets of our criminal justice system. Dr. Kalmanoff's several reports produced during the study identified numerous problems in the system which were directly related to our current overcrowding problem. He then developed an extensive list of options to enhance system efficiency for members of the system to accept or reject.

In my opinion, if a few of the critical options had been approved by the leaders of the judicial and prosecution systems, the impact, both near and long term would have been substantial. In fact, our current overcrowding may have been eliminated and future bed space requirements greatly reduced. The options that were accepted did result in a one-hundred inmate reduction.

The County then negotiated a contract, with my support, for Dr. Kalmanoff to do Phase II, the Jail Master Plan. Additionally, Dr. Kalmanoff's contract was expanded in scope to provide for all office space needs for this Department.

Given the "politics" of this County's Criminal Justice System, Dr. Kalmanoff performed an outstanding job in identifying the underlying problems with our Jail overcrowding and developed a Master Plan that I find acceptable and should meet our needs for the next 15-20 years.

The original contract precluded Dr. Kalmanoff from participating in the programming and design phases.

Sincerely,

A handwritten signature in dark ink, appearing to read "Ron Dyke", is written over a circular stamp. The stamp contains the name "Major Ron Dyke" and the title "Director of Administration".

Major Ron Dyke

Director of Administration

RD:nop