

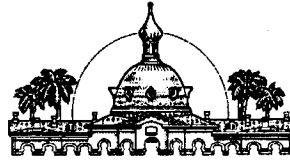
# HILLSBOROUGH COUNTY

Florida

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November 1, 1994

Dr. Alan Kalmanoff  
Executive Director  
Institute for Law and Policy Planning  
P.O. Box 5137  
Berkeley, CA 94705

Dear Dr. Kalmanoff:

Hillsborough County and its citizens are most appreciative of the excellent work recently performed by ILPP in your study of medical services being provided in Hillsborough County jails. When we entered the \$25,000 contract with your firm, we could not have anticipated that the results of the study could produce such significant savings for the taxpayers of Hillsborough County.

The Sheriff's Office, utilizing information included in your study, in two separate actions has achieved an overall savings in the contract amount of \$1,500,000. We are most pleased to have achieved that kind of reduction for an investment of \$25,000.

Thank you again for the professionalism and excellence demonstrated by ILPP in pursuant of this project.

Sincerely,

A handwritten signature in cursive script that reads "Pat".

Patricia Bean  
Senior Assistant County Administrator

PB/zc