



GEORGE L. BARBER

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BILL BISHOFBERGER
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July 28, 1995

To Whom It May Concern:

As a member of the San Joaquin County Board of Supervisors and as current Chairman of the Board, I am very pleased to write this letter regarding The Institute for Law & Policy Planning (ILPP).

ILPP, led by Dr. Alan Kalmanoff, Executive Director, conducted a comprehensive evaluation of our local criminal justice system. Dr. Kalmanoff and his colleagues worked extensively with key criminal justice leaders in our county.

The ILPP report quantitatively and qualitatively assessed all of our programs and offices. While the study found that individual agencies within the system were working hard and seeking to make constant improvements, these efforts were not coordinated or organized in accordance with a system-wide goal. The consequence was duplication of effort, lost revenue opportunities and a tendency in our detention system to house unsentenced, non-serious offenders. By identifying who is in our system and the policies and practices that have led to our current system, ILPP provided San Joaquin County's criminal justice decision makers with vital information.

On July 13, 1995 the Board accepted ILPP's evaluation and recommended action plan which would increase the overall efficiency of the system, achieve operational cost savings and avoid/defer future system costs.

I am very pleased with the work that ILPP has completed in our county. Without hesitation, I would highly recommend ILPP to any other jurisdictions interested in regaining control over local criminal justice.

Please feel free to contact me at any time should you want to discuss ILPP in more detail.

Sincerely,

A handwritten signature in cursive script that reads "George L. Barber".

GEORGE L. BARBER