



County of **GREENE** State of Missouri

GREENE COUNTY COMMISSION

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DAVID L. COONROD  
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Commissioner 2<sup>nd</sup> District

Mr. Alan Kalmanoff  
Institute for Law and Policy Planning  
2613 Hillegass Ave  
Berkeley, CA 94704

Dear Kal,

In 2001 Greene County, MO opened our new jail and shortly thereafter the jail was nearly full. The jail had been in planning for years with the expectation of it lasting for 10-15 years, before additional bed space would be required. Greene County had serious concerns with the full jail.

Greene County then hired ILPP led by Dr. Alan Kalmanoff (Kal) to assist us with the overall functionality of our justice system. During the extensive study, many changes were made in our justice system that would dramatically improve the efficiency of our system. We were able to limit the number of juveniles entering our detention facility, cutting our average daily population instantly by one-third. These changes alone saved the county tens of thousands of dollars.

In our adult population cutting the population has proven to be more difficult. However using many of Kal's recommendations we have been able to maintain the population at acceptable levels. In fact one recommendation alone has saved the county over 100 beds per day and at \$45 per day that quickly adds up to substantial savings. The biggest saving has been that through the use of the study Greene County has been able to postpone the construction of a new jail saving the county millions of dollars in one-time construction costs and operational costs of millions per year. From that standpoint, ILPP's study has been critical in the financial well-being of our county.

Sincerely,

Jeffrey Reinold  
Greene County Budget Officer