

OFFICE OF  
THE SHERIFF

**MICHAEL HENNESSEY, Sheriff**  
WALTER THOMAS, Undersheriff  
EDGAR FLOWERS, JR., Assistant Sheriff

Room 333, City Hall  
SAN FRANCISCO, CA 94102  
Administration 554-7225

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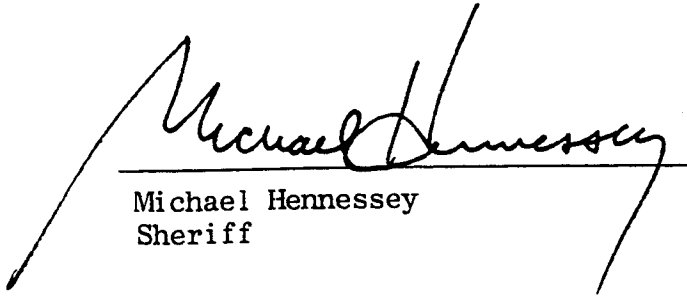
TO WHOM IT MAY CONCERN:

The Institute for Law and Policy Planning (ILPP), under Alan Kalmanoff's direction, recently (1991) completed a difficult jail overcrowding study for San Francisco County. The study was commissioned by the City Attorney and involved the coordination of all principle participants in the San Francisco criminal justice system. The recommendations developed in the study were submitted to the Federal Court as part of the City's response to a jail overcrowding law suit.

ILPP's research, findings and recommendations were extremely helpful. I feel much was accomplished because of the effectiveness of ILPP in working well with all criminal justice elements, particularly when there were conflicting goals or philosophies. Without the consensus building skills of ILPP, I doubt that we could have accomplished nearly as much.

ILPP has also conducted several other projects for the San Francisco Sheriff's Department which have helped us obtain capital project construction grants and which have been directed at improving our peace officer training. In each of these cases, my experience with ILPP was productive and of great benefit to my department.

If I can be of further assistance to you in your evaluation of ILPP, please do not hesitate to contact me directly.

  
Michael Hennessey  
Sheriff