

SALT LAKE COUNTY
SHERIFF'S OFFICE

Aaron D. Kennard
Sheriff



L. Jeff Carr
Undersheriff

Sheriff's Office Administration ☆ 2001 South State #S-2700 ☆ Salt Lake City, UT 84190 ☆ 801-468-3900

March 7, 2005

TO WHOM IT MAY CONCERN:

I am writing to endorse the services of the Institute for Law and Policy Planning (ILPP). In 2002, Alan Kalmanoff and the staff of ILPP conducted an assessment of Salt Lake County's justice system. This study was conducted with the utmost professionalism and in a timely manner.

Although we naturally did not agree on all of the findings and recommendations in the report, I was given every opportunity to confront and discuss those issues with Dr. Kalmanoff or his staff. The recommendations in the final report are being reviewed at this time.

ILPP demonstrated superior knowledge of their field and the ability to put complicated discussions into concise reports. Dr. Kalmanoff is a skilled and experienced facilitator.

I would recommend Dr. Kalmanoff to any jurisdiction seeking an external consultant to conduct a justice system assessment.

Sincerely,

A handwritten signature in black ink that reads "Aaron D. Kennard". The signature is fluid and cursive.

Sheriff Aaron D. Kennard

ADK/lt