

ROGER BLACK
DIRECTOR

SALT LAKE CITY CORPORATION
DEPARTMENT OF MANAGEMENT SERVICES

DEEDEE CORRADINI
MAYOR

July 15, 1997

Mr. Alan Kalmanoff
Institute for Law & Policy Planning
Post Office Box 5137
Berkeley, CA 94705


Dear Kal:

I trust that you have now wrapped everything up with Steve relative to the closing out of our contact.

On behalf of the City, I would like to take this opportunity to express my delight with the outcome of the project you undertook on our behalf. Time will tell if the seeds you planted will, in fact, bear all of the fruit that they should. So far as we are concerned, we now understand what it really takes to make the incarceration element of our criminal justice system effective.

In spite of some awkward moments, I felt that the project was extraordinarily well managed and produced an outcome that was even more useful than I had expected. I enjoyed getting to know you on a personal level and genuinely hope that our paths will cross again.

Sincerely,


Roger Black, Director
Management Services