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Frederick B. Karl, County Administrator

January 5, 1994

To Whom It May Concern;

I write to you on behalf of The Institute for Law & Policy Planning (ILPP) in my capacity as a Hillsborough County Commissioner, and not as their Chairman. Hillsborough County has had the opportunity to work with ILPP on two separate occasions. In early 1993, ILPP completed their analysis of our county's jail population and made preliminary recommendations to relieve overcrowding and comply with state law. Hillsborough County also retained ILPP to perform a comprehensive review of our criminal justice system. The goal was to provide a long-term plan to deal with an increasing jail population and a decreasing number of resources. I am pleased to say that the end result, in both cases, was a detailed and comprehensive product. I strongly recommend and encourage other counties to retain the valuable services ILPP has to offer.

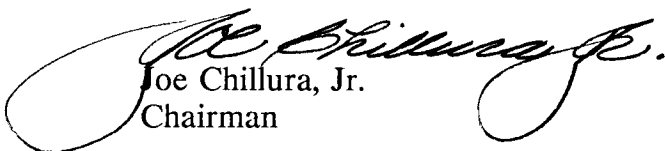
The professional, unconstrained, and straightforward performance of Dr. Kalmanoff and all of ILPP staff, allowed them to extract all the important issues involved and present them to Hillsborough County's criminal justice leadership in a nonthreatening manner. I would eagerly work with Dr. Kalmanoff and ILPP again, inasmuch as their work consisted of definitive research and an assessment of the issues at hand, without a preconceived agenda.

ILPP was able to provide recommendations to improve the coordination and policies of the various agencies, with the end result being savings in the millions of dollars. The presentation of this criminal justice management plan has the potential to not only save millions of dollars, but to also address our needs and values for criminal justice more effectively.

I commend Dr. Kalmanoff and the ILPP group and highly recommend retaining their services.

Sincerely,

HILLSBOROUGH COUNTY  
BOARD OF COUNTY COMMISSIONERS

  
Joe Chillura, Jr.  
Chairman