



**DAN ONORATO**  
CHIEF EXECUTIVE

BUREAU OF CORRECTIONS

## County of Allegheny

950 SECOND AVENUE  
PITTSBURGH, PA 15219-3100  
PHONE: (412) 350-2000; FAX: (412)350-2032  
[www.alleghenycounty.us](http://www.alleghenycounty.us)

**RAMON RUSTIN**  
WARDEN

**GREGORY GROGAN**  
DEPUTY WARDEN

**LANCE BOHN**  
DEPUTY WARDEN

**WILLIAM EMERICK**  
ASST. DEPUTY WARDEN

November 2, 2010

Mr. Alan Kalmanoff  
Executive Director  
Institute for Law and Policy Planning  
2613 Hillegass Avenue  
Berkeley, California 94704

Dear Mr. Kalmanoff,

Over the last 8 years of consecutively renewed contracts and years, your organization, ILPP has provided invaluable insight and guidance in prompting the Bureau toward developing systemic improvements with regards to our operational and programming efficiency, including jail medical and many related efforts.

From the beginning of our association, when I found out ILPP had done such nationally significant work as your Robert Wood Johnston foundation study of jail medical integration, I have valued your input in meetings with Dr. Dixon and our medical director in the jail. Your agency's extensive experience with jail medical has given us confidence, as you commented often on the unique features of our program. Last, your agency's many reports on agencies and programs, and your expert testimony in our most recent jail litigation demonstrated how valuable you and your agency are to a jail facing litigation and program compliance concerns.

In the subsequent paragraphs below, I would like to cite just a few of the proposals generated by your agency which have generated positive results.

First, your recommendation to interject demographics into alternatives to confinement has generated an increase in positive outcomes for inmates who have reintegrated back into the community. Furthermore, as a footnote to this statement, your suggestion to include inmates with medical and mental health issues into this equation, has prompted a decrease in subsequent incarcerations for this specific category of offender. As you are aware, the inclusion of inmates with non-life threatening ailments as well as those with mild to moderate mental health issues into the alternatives to confinement program, has facilitated an enhancement of these special needs offenders to access community based services prior to their release from confinement. As a result, our special needs offenders are better prepared for release due to their pre-release access to community based programs and services.

Of particular note, was a discussion we had relating to the diversity of in-house programming currently in operation as well as the proposed integration of these services under a structured format. Prior to the Re-Entry programming which has just begun, your input into the integration discussion was instrumental in reducing duplication of services to many of the inmate

participants and induced a greater continuity to an inmate client's programming as depicted within the respective service plan.

In conclusion, I have immensely appreciated our interactions over the past eight years. They have been stimulating and beneficial. I wish you and your organization best wishes in your future endeavors.

Sincerely,

A handwritten signature in dark ink, appearing to read "Ramon C. Rustin". The signature is fluid and cursive, with a prominent initial "R" and a long, sweeping tail.

Ramon C. Rustin  
Warden