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Custody Branch

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Institute of Law and Policy Planning
Alan Kalmanoff
2613 Hillegass Avenue
Berkeley, CA 94704

Dr. Kalmanoff;

I am writing at the close of our contract to finalize that relationship. Your group, through an RFP process, was contracted to provide a review of our medical services for scope for the County's next Request for Proposal process. Your group preformed professionally and admirably within our constraints of a tight deadline and voluminous materials.

Your willingness and availability for phone calls and meetings, even long after the report was delivered, has helped facilitate an on-going dialogue within various agencies of the County for improvement to the inmate's medical system.

We appreciate all your group's work and efforts with this endeavor and hope that ILPP would be available in the future should we again find ourselves in need of this type of work and advice.

Respectfully

Jackie Batties
Jackie Batties
Chief Jail Administrator