



ESTABLISHED 1816

MONTGOMERY COUNTY COMMISSION

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February 9, 1998

TO WHOM IT MAY CONCERN:

I am writing on behalf of The Institute for Law & Policy Planning (ILPP) in my capacity as a Montgomery County Commissioner. The goal of ILPP was to provide a long-term solution to expedite the flow of the criminal justice system "process," relieve our county's jail over-crowding, and comply with state law. The professional performance of Dr. Kalmanoff and all of the ILPP staff allowed them to determine the important issues involved and then present them to the Montgomery County criminal justice leadership in a non-threatening manner.

ILPP provided recommendations that will improve the coordination and policies of the various agencies, with the end result being a smoother, more streamlined process. The presentation of this criminal justice system management plan will keep us from having to increase staff, prevent the need for a new jail for at least several years, and will give us a much better "team" approach to handling criminal and civil cases. The end result is a much better process and a significant savings in tax dollars.

I would recommend Dr. Kalmanoff and his ILPP group to anyone who requires a fair and honest assessment of their justice system.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to read "Lynn A. Gowan".

Lynn A. Gowan
Montgomery County Commission