



OFFICE OF COUNTY MAYOR

Office of Information Technology • 400 Main Street, Suite L-114, Knoxville, TN 37902

Dr. Alan Kalmanoff, Executive Director
Institute of Law and Policy Planning
2613 Hillegass Avenue
Berkeley, California 94704

July 11, 2007

Dear Dr. Kalmanoff:

Having reviewed your Initial Jail Crowding Assessment prepared for key criminal justice officials in Knox County, Tennessee, I just wanted to compliment you and your staff on your thorough and fair report. Although the jury is still out as to how we proceed with this invaluable information I believe your report is right on the money. I also appreciated the sensitivity you and your staff displayed when dealing with many of our key officials. I realize it is not always easy to conduct interviews and extract information from people when you question the way certain things are done. I can honestly say that in our case all were impressed by your approach and your knowledge of the issues being discussed.

Although I'm sure we will have much discussion and debate over your recommendations I am confident that many changes in the way we do business will take place. From our experience with ILPP, I would not hesitate to recommend your services to others.

Sincerely,

Richard T. Moran
Sr. Director of Information Technology