

HILLSBOROUGH COUNTY

Florida

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Frederick B. Karl

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July 27, 1994

Mr. Alan Kalmanoff, JD, MSW, PhD
Institute for Law & Policy Planning
P. O. Box 5137
Berkeley, California 94705

Dear Kal:

In due course, I will write a proper letter of gratitude for your outstanding work here in Hillsborough County, but for now, I want simply to say thanks. Your project was on time, it conformed to the contract and it was exactly what was needed to stimulate our thinking and guide our future actions.

I have taken the liberty of recommending your firm for similar projects, and, as you know, I urged the Governor's Task Force on Criminal Justice and Corrections, of which I am a member, to retain you and to ask you to address us.

You do good work and I appreciate it.

Very truly yours,

A handwritten signature in cursive script that reads "Fred Karl".

Frederick B. Karl
County Administrator

FBK/bg