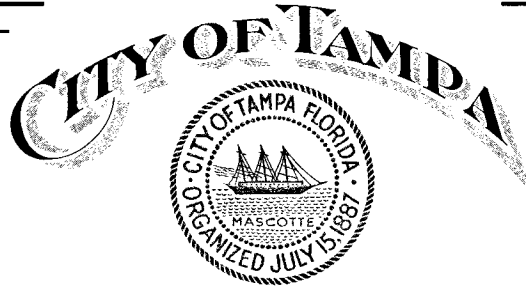




SANDRA W. FREEDMAN  
MAYOR



EXECUTIVE OFFICES



October 12, 1994

Alan Kalmanoff  
Executive Director  
Institute for Law & Policy Planning  
P.O. Box 5137  
Berkeley, CA 94705

Dear Mr. Kalmanoff:

Congratulations to you and the staff of the Institute for Law & Policy Planning (I.L.P.P.) for the outstanding report provided to the Hillsborough County Public Safety Coordinating Council concerning our local criminal justice system.

The decision to employ a consultant for such a significant undertaking is always done with a certain degree of apprehension. That is especially true when the work you are asked to perform involves interacting with constitutional, other elected and appointed officials, and numerous other individuals and organizations who provide direct services to the criminal justice system.

Throughout the entire process, my staff and I were impressed with the care, thoroughness, and fairness exhibited by you and the staff of I.L.P.P. Although, as with all such detailed studies, there were differences of opinions regarding some conclusions and recommendations, the overall effort was outstanding. Your follow-up visits were important as they provided us the opportunity for indepth questioning and review of your findings and conclusions.

The quality of I.L.P.P.'s product is evident by the fact that the Public Safety Coordinating Council responded very favorable to its recommendations. Furthermore, organizational changes are occurring within the local criminal justice system as a result, and budgetary allocations have been approved to implement a number of its more significant proposals.

Sincerely,

Sandra W. Freedman

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