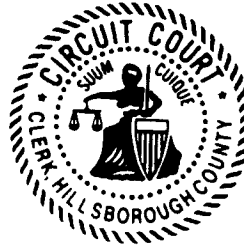


Richard Ake
Clerk of the Circuit Court
Hillsborough County, Florida



P.O. Box 1110
Tampa, Florida 33601
Telephone (813) 276-8100

June 17, 1994

To Whom It May Concern:

REFERENCE FOR THE
INSTITUTE FOR LAW & POLICY PLANNING

The Institute for Law & Policy Planning completed a comprehensive review of our county's criminal justice system. Based on my participation in this project and my review of their final product, I recommend them highly to other jurisdictions seeking similar work.

The approach that ILPP took addressed the needs and deficiencies of the overall criminal justice system. By targeting how we could improve the impact of our system, ILPP was able to build a consensus for improvement, rather than create turf wars among offices.

The ILPP project staff and director, Alan Kalmanoff, seriously committed themselves to working closely with myself and other constitutional officers to build the necessary consensus to implement the final management plan. They worked hard at building trust with my office and allowed us to comment on their findings before releasing them as a final report.

If additional information is required, please do not hesitate to call me.

Sincerely,

RICHARD AKE
CLERK OF CIRCUIT COURT