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Kathleen A. Kelley, Chief Administrative Officer

December 1, 1998

Alan Kalmanoff
Institute For Law & Policy Planning
P.O. Box 5137
Berkeley, California 94705

Dear Kal:

This letter is written to express my thanks to you and your staff for your excellent work you have done for the Commissioners and the taxpayers of Douglas County.

The report issued by ILPP is first rate. We have already begun to implement many of the recommendations and thanks to your efforts, we were successful in persuading the voters to approve a \$40 million dollar bond issue to improve our correctional facilities.

Through your efforts we have begun to see a more positive working relationship among all of the players in the criminal justice system. I believe the single most important recommendation is that these individuals view themselves as a system and work together to prepare a system management plan to prepare for future problems and to better manage existing problems.

I was very impressed with the knowledge, professionalism and work product that ILPP brings to the table. I would recommend ILPP to any jurisdiction facing the very difficult issues involved in the criminal justice system. Again, thank you for your efforts on behalf of the taxpayers of Douglas County.

Sincerely,

Mary Ann Borgeson
Board of County Commissioners

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