

OFFICE OF
SHERIFF-CORONER

COUNTY OF SAN JOAQUIN

7000 Michael N. Canlis Blvd.
French Camp, California 95231

August 8, 1995

Baxter Dunn
Sheriff-Coroner

To Whom It May Concern:

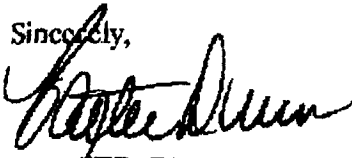
Over a year ago the San Joaquin County Board of Supervisors, deeply concerned with the rising costs of our local criminal justice system, contracted with Dr. Alan Kalmanoff and his firm, Institute for Law and Policy Planning, to study our local system and identify changes which would result in both short and long term cost savings.

As Sheriff of San Joaquin County I was very apprehensive that an outside consultant firm could satisfactorily grasp the magnitude of our local criminal justice system problems and, within the time specified in the contract, develop a viable plan that would allow us to better manage our local justice system that has, in effect, "dismantled" local government because of its substantial costs.

Dr. Kalmanoff and the staff at ILPP have successfully produced a report containing many suggestions that have the potential to produce both substantial costs savings and cost avoidance.

While Dr. Kalmanoff and I don't enjoy complete agreement with all the findings and recommendations, I'm excited about the prospects of implementing the great majority of his recommendations which enjoy consensus throughout our local justice system. San Joaquin County is now in the process of preparing to implement those recommendations. I am satisfied that the potential for savings and cost avoidance, both now and in the coming years, far outweigh the costs of the study.

I am delighted to recommend Dr. Kalmanoff to any local government faced with the monumental task of revamping and improving a local criminal justice system. I would be happy to discuss my impression of ILPP with any interested parties.

Sincerely,

BAXTER DUNN
Sheriff-Coroner