

47 Years of Nationally Significant Work **2015 Statement of Capabilities**

Institute for Law & Policy Planning

The Institute for Law & Policy Planning specializes in all aspects of the criminal justice system, primarily where there are legal and cost-effectiveness issues, or court orders involved or expected. ILPP solves the toughest problems of overcrowding, conducts the most sensitive investigations and plans, and works with a team of highly educated and experienced expert practitioners to conduct work that has been universally considered to be of top quality.

ILPP has grown over 47 years from a small, community-based legal association into a nationally recognized nonprofit agency with a reputation for undertaking tough assignments in counties with overcrowded jails, and for providing helpful, effective, implemented, cost-saving results. In fact, ILPP has far more experience in jail crowding and system assessments than any other entity, either in California or nationally.

ILPP's clients include over 400 local government bodies as well as state governors and legislatures and federal cabinet agencies and foreign governments.

ILPP is based in Northern California but works nationally, and is directed by Dr. Alan Kalmanoff, JD, PhD, MSW. Staff and consultants include attorneys, architects, demographers, training specialists and a variety of professionals from many related fields.

CORE CAPABILITIES

Develop & Provide

- Action Plans and Specific Recommendations and Guidelines
- Alternatives to Incarceration, Construction of New Facilities, etc.
- Comprehensive Program Guides, Manuals, Brochures (English and Spanish)
- Cost-Benefit Analysis
- New Programming
- Technical Services
- Planning Tools
- Training
- Expert Testimony

Analyze & Assess

- Juvenile and Adult Justice Systems
- Federal Corrections
- Crowded Jail Populations
- Budget and Costs
- Future Availability of Resources
- Local needs and Stakeholder Input
- Management and Staffing
- Agency Impact
- Medical Operations
- Community Based Social Service Programs
- Construction and Design of Facilities
- Court Systems
- Civil Court Policies and Workload
- Legal Issues
- Other Facilities

CORRECTIONAL HEALTH CARE REVIEWS

ILPP evaluates correctional facility medical services and suggests a range of possible improvements for medical operations. ILPP's assessments have led to the development of new contracts and plans for a number of medical services provided by correctional facilities.

1. Clark County, Washington 2008-2009

Jail Medical Assessment

Results: Identified significant departures from legal and industry standards, and provisions the agreement between the county and a contracted private health care provider.

Reference: Commander Clifford Evelyn, retired
Harlem44@comcast.net

2. Robert Wood Johnson Foundation 1997

Continuity and Integrity of Tuberculosis Services for Jail Inmates

Reference: Available upon request

3. Hillsborough County, Florida 1994

Review of the County Correctional System's Delivery of Health Services

Reference: Pat Bean, former Senior Assistant County Administrator
Deputy CAO, Hillsborough County
(813) 272-5750

4. Arkansas Board of Corrections 1986

Planning Prison Health Care

Reference: Woodson Walker, former Chairman
Currently Principal, Woodson & Associates
(510) 372-4623

5. New Mexico State 1978

Mental Health Master Facility Plan

Results: Created a model for a community-based system

Reference: Nick Franklin, former Governors Legal Counsel
Senior Vice President, Public Works

6. California and Ohio 1978

Protection and Advocacy System

Reference: Lottie Moise, Developmental Disabilities Council
(213) 693-6148

AUDITS & INVESTIGATIONS

ILPP performs system audits and management development along with investigations on major crowd control incidents, correctional health care systems, and police departments.

1. California Department of Justice 1988

Audits and Management Studies

Reference: Dan Whelstone, former Associate Management Services
Currently Manager VCIN Project

2. City of Livermore, California 1987

Investigation of Police and Crowd Disorder

Reference: Cathie Brown, former Mayor
City of Livermore
(925) 447-7621

3. University of California, Berkeley 1986

Investigation and Planning of Police Crowd Control Procedures

Reference: Mr. I. Michael Heyman, former Chancellor, University of
California Berkeley
Past Secretary, the Smithsonian Institution
(510) 642-1731

4. Arkansas Board of Corrections 1986

Investigation of Prison Health Care Provider

Reference: Woodson Walker, former Chairman
Currently Principal, Woodson & Associates
(510) 372-4623

5. Oakland, California 1971

Investigation of Law Enforcement Management

Results: Created changes in the evaluation and management of investigations
Changes have spread nationally

Reference: Mr. Palmer Stinson, former Captain, Oakland Police
(925) 634-1561

ORGANIZATIONAL DEVELOPMENT

These include intensive study and evaluation of the organizations, which lead to recommendations, training, and development plans.

- 1. University of California, Davis Police Department 1997**
Study of Performance and Task Analysis
Reference: Calvin Handy, Chief, UCD Police Department
(530) 753-4256
- 2. Singapore Prison 1993**
Transition Planning and Training
Reference: Mr. Tee Tua Ba, Commissioner of Police, Police Headquarters
- 3. California Commission of the Future of the Courts 1992**
Facilitation Training and Program Evaluation
Reference: Hon. Robert Dockson, former Chairman
Commission on the Future of Court, currently retired
(213) 931-4999
- 4. California Department of Justice 1990**
Reorganization Study
Reference: Available upon request
- 5. Berkeley, California Law 1978**
Enforcement Management and Planning

Results: Developed a campus community police review board

Reference: Available upon request

EXPERT TESTIMONY

Planning and research to provide expert testimony for lawsuits.

- 1. Expert Testimony for Strip Searches in Jails 2008**
Reference: Ramon Rustin, Warden, Allegheny County Jail
(412) 350-2273
- 2. Expert Testimony for Use of Force in Prisons 2006**
Reference: Available upon request
- 3. Expert Testimony for Prisons and Jails 1988**
Reference: David Voorhis, former Assistant Sheriff

Currently Principal, Voorhis/Rob Justice Service
(303) 631-3474

4. Leon County, Florida 1988

Expert Testimony on Jail Overcrowding

Reference: Jim Parrish, former County Administrator
(850) 668-3384

FACILITY MASTER PLANNING

ILPP develops facilities master plans on the basis of stakeholder input, legal guidelines, population projects, careful cost-benefit analyses, and a myriad of other factors, to provide counties with modern facilities that account for future space and staffing needs.

1. California Office of Project Development a& Management 1991-1999

State-wide Facilities Planning

Reference: Steve Durham, former Senior Cost Estimator
Currently Project Director, California OPDM
(916) 327-5230

2. California Office of the Auditor General 1998

Comprehensive Facilities Planning Review

Reference: Marianne Evasheck, former Chief Deputy State Auditor
Sjoberg Evasheck Consulting, LLC
(916) 443-1300

3. Plumas County, California 1997

Facilities Needs Assessment and Master Plan

Reference: James Stretch, County Administrator, Plumas County
(530) 283-6315

4. Shasta County, California Board of Supervisors 1994

Capital Improvement and ADA Transition Plan

Reference: John McCamman, former CA, former Chief of Staff
Congressman George Radanovich's Office
Director, California Department of Fish and Game
(916) 445-0411

5. California Employment Development Department 1994

Facility Plan for Central Office Functions

Reference: Peg Hudson, Chief Office of Projects Development and Management
(916) 376-1718

6. California Student Aid Commission 1992

Facility Plan for Office Space

Reference: Steve Durham, former Senior Cost Estimator
Currently Project Director, California OPDM
(916) 327-5230

7. Placer County, California 1991

Comprehensive Facilities Master Plan

Reference: Don Lunsford, Executive Office, Placer County
(530) 889-4030

8. Santa Cruz County, California 1991

Long Range Facilities Plan

Reference: Available upon request

9. Humboldt County, California 1990

Facilities Master Plan

Reference: Bruce Rupp, former County Administrator
Currently Principal, Rupp & Associates
(707) 443-7091

10. California Department o Justice 1989

Facilities Master Plan

Reference: Brian Taugher, former AGPA, Attorney General's Office
(916) 327-5653

11. Solano County, California 1988

Facilities Master Plan

Reference: Paul McIntosh, former Capital Projects Manager
Currently Director of the California Association of County Supervisors
(805) 326-2104

12. Kern County, California 1986

Public Facilities and Services Plan

Reference: Tom Willman, former Deputy CAO
Currently Special Projects Coordinator, Kern County Medical
Center
(805) 326-2104

Justice System, Courthouse and Jail Facility Planning

ILPP analyzes space needs in order to develop complete program plans for new facilities and comprehensive master plans for both adult and juvenile corrections in local jails. ILPP also assesses alternatives to incarceration.

1. Plumas County, California 1999

Jail Remodeling Assessment

Reuse Options for Old Courthouse Annex

Reference: James Stretch, County Administrator, Plumas County
(530) 284-6315

2. Plumas County, California 1996

Criminal Justice System Evaluation

Reference: James Stretch, County Administrator, Plumas County
(530) 284-6315

3. San Quentin State Prison (California Department of Corrections) 1992

Space Utilization Plan

Reference: Steve Durham, former Senior Estimator
Currently Project Director, California OPDM
(916) 327-5230

4. Solano County California 1989

Hall of Justice Detailed Space Plan Update

Reference: Paul McIntosh, former Capital Projects Manager
Director of the California Association of County Supervisors
(916) 327-7500

5. Stanislaus County, California 1988

Strategic Planning for Jail Sitting

Reference: Patricia Hill Thomas, Assistant CAO
(209) 725-6333

6. Tulare County, California 1986

Court Master Plan

Reference: John McClure, CAO
(209) 733-6531

7. Placer County, California 1984

Multi-Service County Jail Program

Reference: Don Lunsford, Executive Officer, Placer County
(530) 889-4030

8. Ventura County, California 1980

Juvenile Justice and Adult Corrections Master Plans

Reference: Frank Woodson, Director, Corrections Services Agency
(805) 654-2100

9. Aransas Department of Corrections 1976

Planning Constitutional Prisons

Reference: Allen Breed
(209) 754-1352

10. Contra Costa County, California 1976

New Generation Jail Program

Results: First new generation direct supervision jail in the country
Jail has become the best-practice model nationally for thousands of jails

Reference: Les Glenn, former Civilian Officer, currently retired
(707) 745-3051

11. New Mexico State 1975

Criminal Justice Master Plan

Results: Developed an award winning prison from a historical building
Predicted the riots that followed some years later

Reference: Nick Franklin, former Governor's Legal Counsel
Senior Vice President, Public Affairs

(714) 378-5631

12. Santa Cruz County, California 1974

Environmental Impact Report and Planning Alternatives

Reference: Robert Wandruff, former CAO
Currently Court Administrator/Clerk, California Supreme Court
(415) 396-9888

Others Facility Planning Engagements

1. City of Marina, California 2002

Demand Study for Concept Development of the Marina Youth Services Activity Center

Issues: The City of Marina sought a demand study

Results: Assisted the city in determining the viability of adapting old military barracks into a youth conference center

Found that there is current demand for the youth center

Reference: Carole Shannon, Housing and Economic Development Director
City of Marina

2. San Quentin State Prison, California Office of Project Development and Management 1994

Warehouse Facility Inventory & Assessment

Results: Identified, inventoried, and assessed warehouse facilities

Compared warehouse to CDC space standards

Generated recommendations for maintenance, remodeling, demotion or construction of warehouse facilities

Reference: Mike Meredith, Project Manager, California OPDM
(916) 445-4608

3. California Legislature 1993

Statewide Integrated Capital Outlay & Leasing Plan

Results: Developed a planning tool for documenting State's progress on acquiring and maintaining state-owned space and for tracking state usage of leased space

Reference: Lynn Mitchel, Associate Planner, California OPDM
(916) 376-1718

RESEARCH & PROGRAM DEVELOPMENT

Program Guides

ILPP develops comprehensive “how to” guides, manuals, and brochures (English and Spanish).

1. National Institute of Corrections 1988

Establishing a County Parole Program Manual

Reference: David Voorhis, former Assistant Sheriff
Currently Principal, Voorhis/Rob Justice Service
(303) 631-3474

2. California Department of Health 1975

Developmental Disabilities Manual

Results: Led to a national movement for development disabilities centers

Reference: Marion Trentman
(408) 988-0111

Research Advocacy

1. City of South San Francisco, California 1989

Regional Planning Advocacy

Reference: Jesus Armas, former City Manager, City of South San Francisco
Currently City Manager, City of Hayward
(510) 293-5305

2. Palo Alto, California Police Department 1974

Study of Sexual Assault in Criminal Justice

Results: Changed policies, procedures, investigation and training techniques nationwide

Reference: Available upon request

Program Development

ILPP provides reports on the assessment and analysis of the organizations and then helps train and develop plans, committees, and agendas. In one case, ILPP facilitated three statewide forums, as well.

1. California Governor's Office of Criminal Justice Planning 1998

Child Abuse/Domestic Violence Forum Facilitation

Reference: Available upon request

2. California Department of Justice 1990

Development of Child Death Investigative Procedures

Reference: Stan Wilkins, former Manager, Violent Crime Information System
Currently Manager, Automated System Program
(916) 227-3754

3. National Institute of Corrections 1975-1989

National Corrections Information System

Reference: Cory Whitmore, former Director, National Information Center
National Institute of Corrections
(303) 665-0492

4. National Institute of Corrections 1982

Strategic Planning

Reference: David Voorhis, former Assistant Sheriff
Currently Principal, Voorhis/Rob Justice Service
(303) 631-3474

5. National Institute for Law Enforcement and Criminal Justice 1980

Evaluating Research on Law Enforcement

Reference: Richard Larson, Professor, MIT
(617) 547-7620

JUSTICE SYSTEM PLANNING

Criminal Justice System Assessments

ILPP has reviewed and assessed large and small county juvenile and adult justice systems across the country. In the assessments, the nature and the magnitude of crowded jail populations are identified; recommendations for best-practice management of the demand are provided. ILPP also provides

insight on the availability and future needs for staffing, programs, facilities, and informational resources. These studies result in action plans that are ultimately aimed toward effective detention population and budget management, and involve all agencies that impact on the offender flow through the system.

1. **Champaign County, Illinois 2013**

Champaign County Board and Justice System Leaders, Criminal Justice System Needs Assessment

Issues: Aging facilities

Results: Proposed operational changes to the correctional system that...

References: Champaign County Administrator Debra Busey
dbusey@co.champaign.il.us

Sheriff Dan Walsh
(217) 384-1205

Champaign County Board Member Josh Hartke
jthartke713@yahoo.com

Champaign County Board Member Stan James
stanusa@frontier.com

James Kilgore
(217) 954-1204
jjinco@gmail.com

Champaign County Board Chair Alan Kurtz
(217) 384-3772
akurtz@co.champaign.il.us

2. **Dane County, Wisconsin 2007**

Board of Supervisors, Criminal Justice System Assessment

Issues: Overcrowding, new jail

Results: Resolution to a 20 year conflict concerning a new jail
Plan for overcrowding
Savings of \$5m/year
Empty beds
End of debate over new beds
Return of 140 inmates occupying rental beds throughout the state
New management systems that continue to save monies

References: Scott McDonell, Dane County Executive and Former Board Chair
(608) 266-4121, (608) 266-5758, county.clerk@countyofdane.com

Kathleen Falk, Former Dane County Executive and Current Regional Director of
US Department of Health and Human Services
(312) 353-5160

Jeff Hook, Chief Deputy of Dane County Sheriff's Office
(608) 284-6175, (608) 284-6142

Sheriff David Mahoney
(608) 284-6800

Tim Saterfield, County Manager
(608) 266-5758

3. Knox County, Tennessee 2007
Knox County Mayor's Office

Issues: Overcrowding, complex court orders

Results: Compliance plan for court orders and reducing long and short term crowding

References: Richard Moran, Senior Director of Information Technology
(865) 215-2015

Chuck Burks, Federal Court-Appointed Master for Knoxville Jail Overcrowding
Lawsuit
(865) 522-4964

4. Allegheny County, Pennsylvania 2002-2014
Allegheny County Board of Commissioners

Results: Dozens of studies on: probation, pre-trial arrest, and IT
Developed an evaluation study of public defender and expert witness work with
strip search case

References: Joseph James, President Judge
(412) 350-5598, (412) 818-0496, joseph.james@court.allegheny.pa.us

James Flynn, Former County Manager and Current CFO, Chester Engineers,
(412) 350-5300, (412) 809-6600

Ray Billotte, Former District Court Administrator, Allegheny County District
Court
(412) 350-6939

5. Bernalillo County, New Mexico 2012-2013
Bernalillo County Administrator's Office

Issues: Overcrowding, 19 year-long Federal law suit

Results: After the contract ended, work continued pro bono for the Federal District Court
Concluded with a controversial final report
Laid blame on the Assistant County Administrator for endless legal dispute,
corruption and politics

Reference: Ramon Rustin, Warden
(412) 350-2273

Federal District Court Judges, James A. Parker, Judge Alan Torgerson

6. San Mateo County, California 2012

Office of Behavioral Health

Issues: Newly developed Jail Re-Entry Program, no jail classification, exclude pre-trial inmates

Results: Major Final Report
Presented issues of wide deficiencies of the re-entry program, local justice culture and system, and the widely criticized plans for the new jail

References: Don Horsley, Supervisor, San Mateo County
(650) 363-4569

Bob Cushman, retired Justice System Expert
ouralternate@aol.com

David Pine, Supervisor, San Mateo County
(650) 363-4653

7. Somerset County, Pennsylvania 2006

Board of Commissioners

Issues: Overcrowding, high operating costs

Results: Reduced jail beds from 156 beds to 45 beds
Dozens of smaller engagements over the following four years

References: John M. Cascio, President Judge
111 East Union Street, Suite 212, Somerset, Pennsylvania 15501
(814) 445-1486
cascioj@co.somerset.pa.us

James Marker, County Commission Chair
300 North Center Avenue, Suite 500, Somerset, Pennsylvania 15501
(814) 445-1400
markerj@co.somerset.pa.us

Jerry L. Spangler, District Attorney

111 East Union Street, Suite 40, Somerset, Pennsylvania 15501
(814) 445-1456
spanglerj@co.somerset.pa.us

8. St. Lucie County, Florida 2005

Board of Commissioners

Issues: Overcrowding, high operating costs
Results: Reduce rate of crowding
Eliminate the need for a new jail pod
Provide a strong population management system
References: Cliff Barnes, Circuit Judge 19th Judicial Circuit
(772) 462-1274

9. Sedgwick County, Kansas 2004

Board of Commissioners

Issues: Rapidly growing county, overcrowding, new jail
Results: Recommended changes in management, information systems, classification, and
community corrections
Eliminate the need for a new jail
References: Robert Lamkey, Public Safety Director
Office of the County Manager
(316) 660-9393

10. Salt Lake County, Utah 2004

Criminal Justice Advisory Board

Issues: Overcrowding, management capacity
Results: Eliminate the need for a new jail
References: Aaron Kennard, Sheriff
Salt Lake County Sheriff's Office
(801) 468-3900

11. Green County, Missouri 2003

Board of Commissioners

Issues: Overcrowding
Results: Staffing studies
Eliminate the need for a new jail
Save millions

References: Jeff Reinold, Budget Officer
Greene County Budget Office
(417) 868-4892

12. Snohomish County, Washington 2003
County Council

Issues: Rapidly growing county, overcrowding, high staffing costs, site selection
Results: Work with law enforcement to reduce staffing costs

References: Jeff Sax, Chairman
Law & Justice/Human Services Council Committee
(425) 478-1061

13. Jefferson County, Alabama 1999
County Commission

Issues: High operating costs
Results: Documented savings of \$100M in the costs of a new jail and related issues county-wide

References: Judge Dan Reynolds
(205) 979-8676

Gary White, President, Jefferson County Commission
(205) 325-5503

14. Douglas County, Nebraska 1998
Board of Commissioners

Issues: Overcrowding, new construction, closure of Omaha Jail, system inefficiencies
Results: Eliminate the need for a new jail
Provide alternatives to new construction
Solve booking facility issues and system issues

References: Kathleen Kelley, Chief Administrative Officer, Douglas County Board of Commissioners (ret)
(402) 391-8332, kkelly@co.douglas.ne.us

15. Hennepin County, Minnesota 1998
Criminal Justice Review Committee

Issues: Overcrowding, budget concerns, new jail
Results: Eliminate the need for a new jail
Provide a system study of crowding
Reduced the crowding trend

ILPP's director became the Master over the County's Criminal Justice System for some years

References: Kevin Burk, Chief Judge
(612) 348-4389

16. Salt Lake City, Utah 1997

Alternative Strategies for Providing Adequate Jail Facilities

Issues: City/county conflict over adequate jail beds
Results: ILPP solved the city/county management problem

References: Roger Black, Director
Management Services, Salt Lake City
(801) 565-0268

17. Montgomery County, Alabama 1997

Issues: Overcrowding, new jail
Results: Reduced overcrowding
Eliminate the need for a new jail
Addressed jail management problems

References: Judge William Gordon
(334) 832-1365

18. Inyo County, California 1996

Issues: Overcrowding with small population and budget
Results: Reduced crowding
Helped re-design existing jail
Jail saved 10% of its staff

References: Brent Wallace, former CAO
(209) 532-6365

19. San Joaquin County, California 1995, 1992

County Administrator's Office

Issues: Overcrowding, system management issues
Results: Successful facility planning project

References: David Baker, former Officer
County Administrator's Office
(909) 486-1549

20. Hillsborough County, Florida 1994

Issues: Overcrowding, medical
Results: Population study
Jail medical study (saved \$2M annually thereafter)
Crowding study
Facilities master plan

References: Hon. Ed Turanchik, Commissioner
Board of County Commissioners
(813) 272-5470

21. Orange County, Florida 1993

Board of Commissioners

Issues: Management, overcrowding
Results: Five separate engagements in Orlando
Successful transition of courthouse from sheriff to board managed jail
Civil courts and system-wide crowding study

References: Hon. Linda Chapin, Former Chair
Board of County Commissioners
(407) 882-1185

22. National Institute of Corrections 1982-1991

Results: Conducted dozens of system assessments of county jail systems nationally

References: Jim Barbee, Technical Assistance Chief
National Institute of Corrections Jail Division
(800) 995-6423 X40100

23. Palm Beach, Florida 1990

Issues: System crowding, cost control, police agency consolidations
Results: Reduced overcrowding
Reduced costs
Helped manage the police agency consolidations

References: Dale Smith, former Executive Director
Economic Council of Palm Beach County
Currently Planning Director, Knoxville, Tennessee
(865) 215-2131

24. Caddo Parish, Louisiana 1989

Issues: New facility
Results: Major jail planning
Second facility study
Construction of an award winning jail

References: John Sells, retired Chief
Caddo Parish Sheriff's Department
(318) 687-3773

25. Leon County, Florida 1988

Issues: Debate over construction over a new facility, overcrowding
Results: Jail crowding assessment
Postponement of a planned new jail of 1,500 beds

References: Jim Parrish, former CAO
Currently Principle, Parrish & Associates
(850) 668-3384

26. San Diego County, California 1986

Issues: Jail overcrowding, police training
Results: Reduced overcrowding
Helped manage police training

References: Vicki Markey, Deputy Chief
San Diego Probation Department
(619) 694-4600

27. Blount County, Tennessee 2014

Blount County Board, Criminal Justice System Assessment

Issues: Overcrowding

Results:

Reference: Commissioner Tona Monroe
(865) 856-0814

Commissioner Tab Burkhalter
(865) 254-2829

Major Needs Assessments

ILPP conducts comprehensive county corrections studies and develops plans for new jail facilities and programs and enhanced management systems. These engagements include programming the nation's first direct supervision county jail in Contra Costa County.

- 1. Mariposa County, California 1990**
References: John McComman, former CAO
Director of California Department of Fish and Game
(916) 445-0411
- 2. Humboldt County, California 1990**
References: Available upon request
- 3. Sutter County, California 1988**
References: Available upon request
- 4. Tehama County, California 1988**
References: Available upon request
- 5. Placer County, California 1982 1984 1986**
References: Don Lunsford, Executive Officer
(530) 889-4030
- 6. Nevada County, California 1983 1985**
References: Commissioner Douglas Latimer,
County Administrator, Shasta County
(530) 225-5561
- 7. San Francisco County, California 1984**
References: Mike Hennessey, Sheriff
San Francisco County Sheriff's Department
(415) 554-7225
- 8. Jefferson County, Oregon 1984**
References: Available upon request
- 9. Polk County, Iowa 1984**
References: Available upon request
- 10. Merced County, California 1983**
References: Clark Channing, County Administrator
(209) 385-7637
- 11. San Mateo County, 1982**
References: Skip Duranczyk, Administrator
OR Program
(650) 363-4491
- 12. Ventura County, California 1982**
References: Burt Bigler, Assistant County Administrator

(805) 654-2896

13. Contra Costa County, California 1977

Results: Programmed the nation's first direct supervision County jail
Program is now NIC's recommended jail prototype and best practice

References: Les Glenn, former Civilian Officer,
Currently retired
(707) 745-3051

Jim Barbee, Jail Division
National Institute of Corrections
(800)995-6423 X40100

Other Needs Assessments

ILPP researches local needs, resources, and options and tailors plans to address the specific issues identified by the stakeholders.

1. Spartanburg County, South Carolina 2000

Needs assessment for a criminal justice automated information system

References: James Harmann, Administrator (now City Manager)
Alexandria, Virginian
(864) 596-2526

2. Plumas County, California 1999

Needs assessment options and plan for a drug/mental health court

References: Jim Reichle, District Attorney
Plumas County
(530) 283-6303

3. San Francisco, California 1985

Training needs assessment

References: Michael Hennessey, Sheriff
San Francisco Sheriff's Department
(415) 554-7293

Planning for Juvenile and Adult Justice Systems

ILPP assesses counties' criminal and juvenile justice systems. After assessing the performance of all justice agencies within the county, ILPP provides stakeholders with a complete and objective justice system assessment, as well as recommendations and guidelines for implementation.

1. Greene County, Missouri 2003

Detention Staffing Plan

Reference: Jeff Reinold, Budget Officer
Greene County Budget Office
(417) 868-4892

2. Summit County, Ohio 2000

Systems-based Strategic Plan

Reference: Karen Doty, Executive Director of Admissions
Summit County Executive Office
(330) 643-2515

3. Kalamazoo County, Michigan 2000

Board of Commissioners
Facility Plan

Reference: Robert Houtman, retired Kalamazoo County Commission Chair
(269) 623-3384

4. Polk County, Florida 1993

Correctional Facility Development Plan

Reference: Available upon request

5. San Francisco, California 1991

Jail inmate population management plan

Reference: Michael Hennessey, Sheriff
San Francisco County Sheriff's Department
(415) 554-7225

6. California Commission on Peace Officer Standards & Training 1974

Planning for courts and local corrections

Reference: Palmer Stinson, retired California POST
(916) 354-2177

Juvenile Assessments

ILPP assists juvenile justice systems through audits and facility studies that address crowding problems and offer construction management services to oversee designs.

1. Douglas County, Nebraska 2008

Secure Juvenile Detention: A Study of Crowding

Reference: Kathy Kelly, County Administrator
(402) 444-6237

2. Amador, Calaveras and Tuolumne Co

3. unties 1999

Joint Powers Authority Project Design Team

Reference: Brent Wallace, County Administrator
Tuolumne County Administrator's Office
(209) 532-6365

4. Santa Clara County, California 1990

Program Planning Update for Juvenile Justice System Development

Reference: Ann Clarke, Administrative Services Manager
Santa Clara County
(408) 299-4811

5. Santa Clara County, California 1987

Juvenile Justice Program Planning

Reference: Ann Clarke, Administrative Services Manager
Santa Clara County
(408) 299-4811

Court Assessment

ILPP evaluates civil court policies, workload, and use of alternative dispute resolution to identify potential for improved efficiency, effectiveness, and access to the court system.

1. Orange County, Florida 1994

Assessment of Civil Court Functions

Reference: Howard Tipton, Deputy CAO Orange County
Now CAO of Brevard County
(407) 836-2339

2. Orange County, Florida 1994

Assessment of Juvenile Court Functions

Reference: Hon. James Stroker, Chief Judge
Ninth Judicial Circuit Court
(407) 836-2026

3. Olympia Washington 1994

Analysis of Municipal Court and Jail Systems

Results: New courthouse and jail
Reduced system operating costs

Reference: Hon. Margaret McPhee, Council Member
City of Olympia
(360)753-8450

Corrections Assessments

ILPP reviews and analyzes all federal corrections initiatives, local jail populations, and the feasibility of changes in county jail management in order to develop recommendations.

1. Hillsborough County, Florida 1993

Reference: Larry Blick, former Senior Assistant CAO, currently City Manager

City of Independence
(816) 325-7170

2. Yakima County, Washington, 1993

Reference: Dema Harris, Director of Administrative Services
(509) 575-2210

3. President Reagan's Violent Crime Task Force 1980

Reference: Allen Breed, Retired Director
National Institute of Corrections
(209) 754-1352

Community Correction Planning

ILPP plans the consolidation of community corrections with state prison(s) to manage crowding and growth. Our team has evaluated community-based social services programs, including that of a Women's Residential Center. These assessments are a major component of our justice system assessments as well.

1. Nevada Department of Prisons 1985

Designing Enabling Legislation

Reference: Director's Office, Nevada Department of Prisons

2. Alameda County, California 1980

Program and Planning Evaluation

Reference: Available upon request

3. Santa Clara County, California 1977

Evaluation of Community-Based Corrections

Results: Determined effectiveness of community-based correction with mothers and pre-school aged children in a jail setting.

Reference: Available upon Request

Other Policy and Programming Assessment

ILPP performs policy analyses, conducts cost-benefit studies, and provides technical services to various government agencies at local, state, and national levels.

1. Arkansas Department of Children and Family Services (DCFS) 1989

Evaluation of Institutional Operations

Issues: New system

Results: Decentralized statewide system

References: Sharon Moone-Joachums, former Director
(501) 868-1023

2. U.S. Department of Justice 1984

Prosecution Policy Planning Analyses for Narcotics and Dangerous Drugs
Organized Crime and Racketeering

Reference: Judge Lowell Jensen
U.S. District Court
(415) 556-1727

3. National Institute of Corrections 1984

Planning for Disabled Inmates

Reference: Robert Smith, former Assistant Director
National Institute of Corrections
Currently Private Consultant
(510) 845-2214

4. Wisconsin State Planning Agency 1979

Evaluation of Prosecution and Police/Juvenile Programs

Results: Evaluated ten prosecutorial projects and 24 police/juvenile programs
Recommended future prosecutorial program planning

Reference: Michael Moscow
Wisconsin Council on Criminal Justice
(608) 266-3323

5. Alaska Division of Corrections 1977

Planning Alternatives to Incarceration

Results: Avoided building unnecessary prisons

Reference: Roger Endel, former Director
Alaska Division of Corrections

6. California State Legislature 1976

Major Corrections Planning

Results: Recommended forestry camps for minor criminals
Recommendations based on stakeholder input and research
Largest prison building program in history but ignored by State
Historic deficits
Unprecedented Recidivism Rate
ILPP engaged by the Federal Courts to oversee a major court order over the entire
prison system

Reference: Ruth Rushen, former Director, California Department of Corrections
(909) 683-7936

7. Alameda County, California 1978

Study of Plea Bargaining

Results: Developed recommendations to improve sentence negotiation
Showed that plea bargained sentences reflect the “market place” of the trial court’s likely dispositions

Reference: Judge Lowell Jensen
U.S. District Court
(415) 556-1727

8. Contra Costa County, California 1975

Comparative Study of Pretrial Systems

Results: Comparison of impact of pretrial release programs in Middlesex County, Massachusetts County, and Contra Costa County, California in support of litigation
Represent the first national use of different criteria for release of stable versus new population

Reference: Les Glen, former Civilian Officer
Currently retired
(707) 745-3051